

GRAHAM HOSPITAL DISTRICT
BOARD OF DIRECTORS MINUTES
July 27, 2023

The Board of Directors of Graham Regional Medical Center met in the Education Conference Room Thursday, July 27, 2023, at 12:00 P.M.

Board members present: Wyatt Pettus, Barrie Strickland, Terry Bishop, Sylvia Overton, Jon Garvey, and Dr. Behr

Board member absent: Suzy Graham

Members of management present: Shane Kernell, Bob Lonis, Jeff Clark, Pamela Harvell, Terri Busey, Shelly Walls, Bobby Hadderton, and Erin Ray

Member of management absent: Enoc Espinoza

Others present: Erin Freeman and Jaci Mayes

Others present via Zoom: Henry Garza with Endeavor Healthcare and Valerie Hays, Alex Campbell, Raegan Price, and Lisette Hudson with Community Hospital Consulting

Presiding Secretary: Tammy Whittenburg

1. Call to Order and Record Attendance

President Pettus called the meeting to order at 12:03 P.M. Invocation was given by President Pettus.

2. Public Comment

Sylvia Overton provided an update on who will be attending the Auxiliary Golf Tournament next year.

3. Meeting Minutes

The Directors were asked to review the minutes of the regular meeting on June 22, 2023, for any revisions or correctbns.

Action

Motion by Dr. Behr, second byBarrie Strickland, to approve the regular board minutes of June 22, 2023, as presented. Motion carried.

4. Finance Committee Report

Financials – Bob Lonis

- Presented and reviewed were the Financial Highlights for June 2023; Income and Expense Statements for the Month Ended June 30, 2023; Balance Sheet for the Month Ended June 30, 2023; Statement of Sources and Uses of Cash Flow for the Month Ended June 30, 2023; Key Operational Indicators FY 2022 and FY 2023; Scorecards for June 2023 showing Admissions, Patient Days, Observation, Surgery Procedures, Radiology Procedures, Laboratory Procedures, Visits Statistics, Net Revenue to Cash Analysis, GRMC POS Cash Analysis, and Total POS Cash. Also presented were the Scorecards showing DCOH, EBIDA Margin, Debt Service Ratio, Average Payment Period, SWB/Net Patient Revenue, Salary %

Net Patient Revenue, Days of Cash on Hand, EBIDA, Surgery Statistics from October 2022 through September 2023, Ambulatory Surgery Services October 2022 through September 2023, and the Texas Health and Human Services letter for Notice of Overpayment of DSH funds and demand for the refund of the overpayment.

- Henry Garza reviewed the Revenue Cycle charts.

Action

Motion by Terry Bishop, second by Dr. Behr, to approve the financial statements as presented. Motion carried.

5. Action Items

a. Community Health Needs Assessment and Implementation Plan

Valerie Hays, Alex Campbell, Raegan Price, and Lisette Hudson with Community Hospital Consulting conducted a comprehensive, six-step community health needs assessment (CHNA) for Graham Regional Medical Center. This CHNA utilizes relevant health data and stakeholder input to identify the significant community health needs in Young County, Texas. The Implementation Plan highlights are Priority #1: Access to Mental and Behavioral Health Care Services and Providers; Priority #2: Continued Emphasis on Increasing Access to Specialty Care Services and Providers; Priority #3: Access to Affordable Care and Reducing Health Disparities Among Specific Populations; and Priority #4: Prevention, Education, and Services to Address High Mortality Rates, Preventable Conditions, and Unhealthy Lifestyles.

Action

Motion by Sylvia Overton, second by Terry Bishop, to approve the Community Health Needs Assessment and Implementation Plan as presented. Motion carried.

b. Business Plan

Mr. Kernell reviewed the 2024 Business Plan. The Business Plan is the basis for the budget. The key components of the plan are (1) Institutional consisting of Quality, Operations, and Financial Stability; (2) Growth and; (3) Engagement.

Action

Motion by Dr. Behr, second by Terry Bishop, to approve the 2024 Business Plan as presented. Motion carried.

6. Reports

a. Medical Chief of Staff Report

- i. Dr. Steve Jones was not in attendance.

b. CEO Report – Shane Kernell

- i. Mr. Kernell traveled to Washington, DC, the week of July 17. He met with John Henderson, President of TORCH, and Travis Lucas, a lobbyist for TORCH. They visited 21 offices in two days.
- ii. The preliminary budget will go to the Finance Committee in August, and the final budget will be presented in September.

7. Executive Session

President Pettus convened into Executive Session at 1:59 P.M.

Executive Session: The Board will meet in closed session pursuant to:

- a. Texas Health and Safety Code §161.032, deliberation of information from the Medical Staff regarding applications for appointment and/or reappointment to the Medical Staff, and information from the Compliance Officer to consider quality assurance/performance improvement reports

Executive session adjourned at 3:03 P.M.

8. Open Session

The Board reconvened in open session at 3:03 P.M.

Action

Motion by Jon Gavey, second by Terry Bishop, to approve the appointments, reappointments and delegated credentialing of:

- A. Appointments:
 - Provisional
 - Anesthesiology
 - Harold Bolnick, MD
 - Neurology
 - Vanessa Sui, MD
 - Allied
 - Amber Ponder, CRNA
- B. Reappointments:
 - Hospital Based
 - Emergency Medicine
 - Ann Lopez, DO
 - Provisional to Consulting
 - Neurology
 - Richard Monroe, MD
 - Provisional to Allied
 - CRNA
 - Jason Gollihar, CRNA
 - Allied
 - FNP
 - Kippi Lattimore
- C. Delegated Credentialing:
 - Hospital Based – Teleradiology
 - Byron Christie, MD
 - Derek Diffendaffer, MD
 - Luke Chambless, MD
 - John Doan, MD
 - Thomas Griggs, MD
 - Lauren Martinez, MD
 - Jason May, MD
 - Anthony Toppins, MD

Motion carried.

Action

Motion by Barrie Strickland, second by Dr. Behr, to approve the Quality Report as presented. Motion carried.

Action

Motion by Terry Bishop, second by Barrie Strickland, to approve the Compliance Report as presented. Motion carried.

Action

Motion by Sylvia Overton, second by Barrie Strickland, to adjourn the meeting. Motion carried.

There being no further business, the meeting adjourned at 3:08 P.M.



Wyatt Pettus, President, Board of Directors



Tammy Whittenburg, Secretary, Board of Directors